

*This document contains Work Product that incorporates Third Party Materials which have not been cleared and are not intended for public distribution.

Always ensure that you have the approval of the appropriate copyright owners before using any fonts, assets, tools, illustration or photographic image in a Varo communication.

If you are having trouble with anything in this guide, you are missing brand elements from the Brand Package, or you are unsure if your communication best represents the Varo brand, please contact the Varo design team. FALL 2022

This is our DNA. Varo as an idea. An organization. And a brand. It's the reason we exist, how we show up, and what we're aiming to achieve. We reference it internally to ensure new initiatives and ideas are aligned with our core identity and purpose.

Like our brand, this is a living, breathing document. It's expected to evolve and expand as our company does—but the essential ideas will always endure, no matter what.

GONTENTS

Elements

FALL 2022

01	Brand Foundations	06-07
02	Audience	08-13
	Core Target	09
	Jobs To Be Done	10
	Audience Segments	11-13
03	Brand Personality	14-15
04	Voice + Tone	17
	Voice	18-25
	Tone Pillars	26-27
05	Design Elements Basics	28
	System Overview	29
	Logo, Color, Type	30-38
	Pattern	39
	Photography	40-41
	Icon/Illustration	42-43
06	Brand assets	44



BRAND FOUNDATIONS

VARO BRAND FOUNDATIONS				
Company Mission Varo's Founding Principle	Financial Inclusion And Opportunity For All A bank built from the ground up, pairing credibility with technology to create pathways toward brighter financial futures.			
Brand Purpose What Varo Exists To Do	Democratize Financial Power			
Brand Audience Who Varo Does It For	Ingenious Strivers People across all stages of the financial journey working to realize their full potential with guts, acumen, ambition, and creativity.			
Brand Vision Varo's Ideal Future State	A world where financial power and the progress it unlocks is no longer a privilege			
Brand Pillars	Foundational Credibility	True Transparency	Data Led, People First	
Reasons To Believe What Varo Uniquely Offers	Solutions for growing money and building financial resilience, backed by the power of a bank. Varo is FDIC insured and was the first fintech granted a national bank charter by the OCC.	How we do business and make money is never secret or predatory. No overdraft fees, no minimum balance requirement, no monthly account fees, and fee-free ATM withdrawals.	Inspired by our customers' unique ambitions, we leverage data to create personalized solutions. Our technology platform and first-party data powers products and experiences grounded in the way our customers live.	
Brand Platform How We Convey That Value		A Bank For All Of Us		

Brand Personality

Disrupters With A Purpose A bold force for good; astute but accessible expertise; resourceful, clever, and unapologetically optimistic.

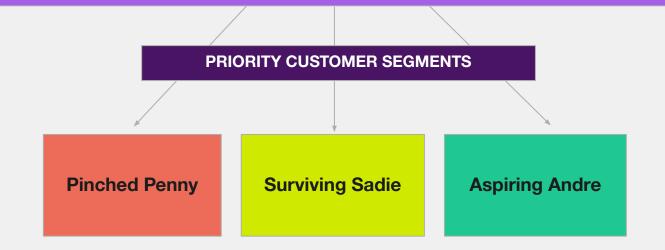
O2 AUDIENCE

Overview

Target Audience Mindset

INGENIOUS STRIVERS

People across all stages of the financial journey working to realize their full potential with guts, acumen, ambition, creativity.



Ingenious Strivers

People across all stages of the financial journey working to realize their full potential with guts, acumen, ambition, creativity.

Ingenious strivers are defined not by demographics but by <u>a shared</u> <u>mindset</u>.

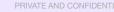
They are dreamers and doers, go-getters and self-starters. They are people with goals and aspirations and the motivation needed to get there.

Core Desire: Live better with money and have confidence in their futures.

Goals: Make progress. Get to the next level.

Attitude: Optimistic and empowered to achieve their goals and dreams.

Open To: Taking risks, trying new things if it will help them achieve goals faster.



TOTAL ADDRESSABLE MARKET

Target Audience

50mm people: US adult population who currently have a neobank or are open to getting one in the next 12 months

Wh

Joi

Wł

Tec

Ne

FALL 2022

Varo will focus on three primary customer segments.

	Pinched Penny	Surviving Sadie	Aspiring Andre
o they are	Middle aged, low income, and low credit score, but high neobank usage. Struggles with money, expenses greater than income.	Lower than average income and credit score and managing debt, but able to cover her monthly expenses. Average use of neobanks.	Youngest segment, higher income from multiple sources. Has disposable income after covering all expenses manages debt and uses many services.
os To Be Done	Cost Health Control	Health Control	Health Control
at they need	Low-cost banking that helps her build stability, improve credit score, and simplify finances. Better budgeting system.	Build stability by better managing her debt, improving her credit score, early salary, and centralizing finances.	Balance managing debt while growing money. Highly interested in simplifying and automating budgeting.
h adoption			
obank trust			

Custon

stomer Segm	ent Demographics Surr	ımary	☐ = Higher than average	↔ = Average	🛃= Lower than average
	Pinched Penny	Surviving Sadie	Aspiring Andre		
Age	48 ↔	45 ↓	35 😍		
Gender	Overindex female (65% vs 51% avg)	Overindex female (58% vs 51% avg)	Overindex male (60% vs 49% avg)		
Race	No overindex	Overindex African American (16% vs. 11% avg)	Overindex African American (16% vs. 11% avg)		
B/B/O	Overindex Battler (32% vs 12% avg), Builder (55% vs 35% avg)	Overindex Builder (56% vs 35% avg)	Overindex Optimizer (81% vs 53% avg)		
Marital status	Overindex divorced (21% vs. 10% avg)	Overindex single (28% vs. 24% avg)	Overindex married (70% vs. 50% avg)		
HH income	\$49K 🔱	\$67K 💶	\$101K 🚹		
Income regularity	More variable than average (15% vs. 8% avg)	Somewhat more variable than average (28% vs. 20% avg)	More variable than average (12% vs. 8% avg)		
Financial decision power	Overindex on sole decision maker (77% vs 74% avg)	Overindex on influences (1.5% vs. 1% avg)	Overindex on sole decision maker (91% vs. 74% avg)		
Neobank usage	47% 🚹		66% 1		
Primary neobanks	Overindex Chime (69% vs 55% avg), Varo (20% vs 15% avg)	Overindex Chime (62% vs 55% avg)	Overindex Dave (4% vs 3% avg)		



BRAND PERSONALITY

Disrupters with a purpose.

Varo is a **bold force for good**. We believe that change is not just possible, it's crucial. So we'll take risks, bend the rules, and provoke conversation—all in the name of making the world a better place.

We're unapologetically optimistic.

Think of us as your champion. Here to rally behind you, push you forward, and empower you to get where you want to go.

We're refreshingly **clever**, **resourceful**, even a bit *daring*. We do things—say things—you probably haven't seen before. Because we're not like other banks. We're better.

We're **astute**. And we offer **accessible expertise**. We drop the kind of knowledge that's going to help you get it together. And then get ahead.





04 VOIGE **& TONE**

FALL 2022

Our voice brings our personality to life. It's what we say, how we say it, the words we use, what sets us apart from the rest.

Our tone is the mood or attitude we convey, depending on where we're talking, what we're talking about, and the type of communication.

Together, our voice and tone shape how we're remembered (or not). It's the part of our brand that people form an emotional connection or relationship with. VARO BRAND BOOK

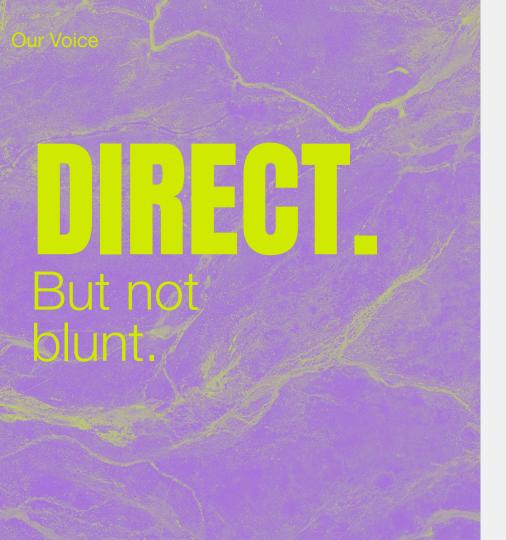
Our Voice

FALL 20

PRIVATE AND CONFIDENTIAL

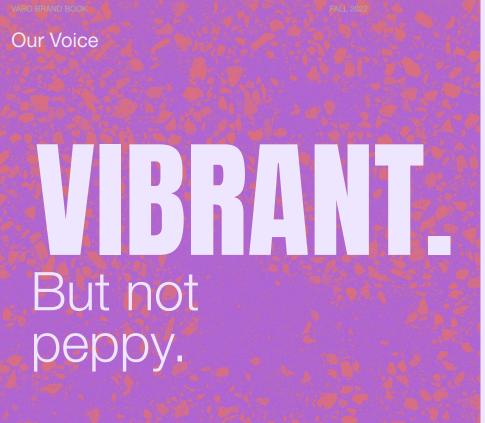
But not indifferent.

As in relaxed, real, candid. We talk like a human—not a bank—with conversational language that feels friendly, natural, and never forced.



PRIVATE AND CONFIDENTIAL

As in simple, short, straightforward. We keep copy brief and get to the point fast. Use easy words. One thought per sentence. And always aim for clarity.



As in warm, creative, optimistic. Unlike other banks, we've got serious energy. You can feel the life reverberating from our words. It's contagious.

IDENTIAL



As in smart, fresh, playful. We like to make people smile. (Because what kind of bank has ever made people *smile*?!) So we have fun with our words. We add wit where context allows, give some sass where it makes sense, and throw out a cheeky wink for fun.

PRIVATE AND CONFIDENTIAL



Our Voice

BOLD. But not brash.

As in gutsy, unconventional, brave. We're not afraid to run counter to the crowds. To stand up for what's right. To tell it like it is. And speak up for who matters. Because we believe there's a better way forward. For everyone.



DESIGN SYSTEM BASICS

System Overview

Varo's visual identity system features a variety of elements. When combined they provide the flexibility needed for the brand to be simple or much more expressive when needed, all whilst retaining a cohesive voice.



(02) Expressive (Creative, Surprising, Flexible)



Logo

Color

and trust.

FALL 2022

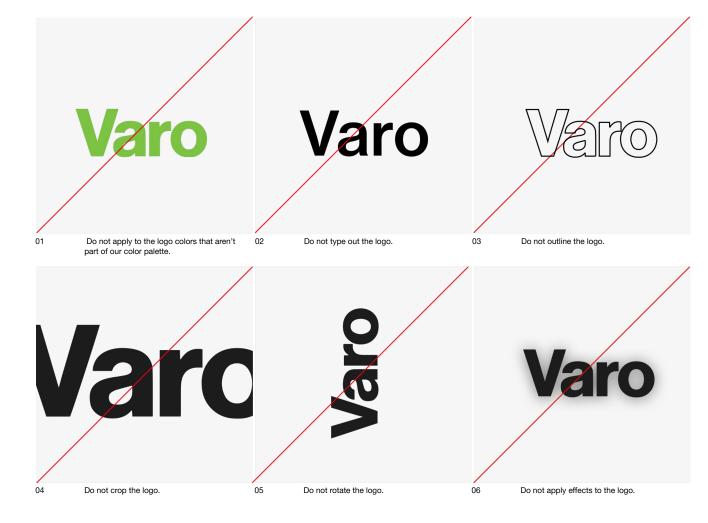
(01) (02) \rightarrow Clearspace, Minimum Size, (01) Our brand logo hasn't changed. I t is built on a very functional sans serif typeface. It is designed to feel universal Varo Varo and conveys a sense of permanence (02) Clearspace ensures the legibility and impact of the logo by isolating it from competing visual elements, such as copy or supporting graphics. This space should be considered the absolute minimum safe distance. The clear space is equal to 1/6 of the height of the logo, marked as X in the diagram to the right. Establishing a minimum size ensures that the impact and legibility of the logo (03) (03) (03) is not compromised in application. Minimum height: Digital-36px Print-0.5in / 12.7mm Varo Varo aro (03) The Varo logo is mostly used in three

colors: black, white, and the Varo Purple. However, when the brand is at its most expressive, the logo can take on any color from our extended color palette. For color values, see the color section.

FALL 2022

Logo →Misuse

Here are a few things to avoid when using the Varo logo.



Color \rightarrow Core Color Palette

The Varo core color palette has three brand colors: Varo Purple, White and Black.

The core palette is restrained by design. It's aim is to provide visual consistency, and build equity and brand recognition over time. It should be used predominantly across the brand. The neutral colors (white and black) are helpful when you need some tone or visual differentiation in core applications that won't overpower the primary Varo Purple.

When should we use this core brand expression? Think logo, website landing page, app loading screen, or sign-off moments where our brand voice needs to be at its purest. These are moments when we should look our most professional, adult selves, and convey a sense of calm and clarity. Varo Purple RGB 165 / 95 / 233 HEX #A55FE9 CMYK 51 / 69 / 0 / 0 PMS 265 C

White

RGB 255 / 255 / 255

HEX #FFFFFF

CMYK 000 / 000 / 000 / 000 Off-Black

RGB 28 / 28 / 28

HEX #1C1C1C

CMYK 72 / 66 / 65 / 77

PMS Black 3 C

Color →Extended Color Palette

This page outlines the values you should use to specify the color in your day-to-day applications.

Applying Color →Successful Combinations

**** We've identified the most successful color combinations based on the intention of the communication.

- (1) Minimal
- (2) Branded
- (3) Polished
- (4) Approachable
- (5) Expressive
- (6) Calm

FALL 2022

PRIVATE AND CONFIDENTIAL

27

Neutral		Cool			Warm
White	Orchid	Sky		Blush	Sand
RGB 255 / 255 / 255	RGB 237 / 230 / 254	RGB 207 / 246 / 241		RGB 255 / 222 / 219	RGB 252 / 239 / 218
HEX #FFFFFF	HEX #EDE6FE	HEX #CFF6F1		HEX #FFDEDB	HEX #FCEFDA
CMYK 000 / 000 / 000 / 000	СМҮК 5/9/0/0	CMYK 16/0/7/0		CMYK 0/15/8/0	CMYK 1/5/14/0
	PMS 7443 C	PMS 656 C		PMS 705 C	PMS 9244 C
Light Grey	Lavender	Seafoam		Coral	Light
RGB 228 / 228 / 228	RGB 211 / 174 / 255	RGB 148 / 221 / 218		RGB 255 / 158 / 145	RGB 255 / 240 / 166
HEX #E4E4E4	HEX #D3AEFF	HEX #94DDDA		HEX #FF9E91	HEX #FFF0A6
СМҮК 9/7/7/7	CMYK 20 / 32 / 0 / 0	СМҮК 39/0/17/0		СМҮК 0 / 47 / 35 / 0	СМҮК 1/2/43/0
PMS Cool Gray 1 C	PMS 2635 C	PMS 324 C		PMS 169 C	PMS 607 C
Dark Grey	Varo Purple	Mint		Sunset	Lime
RGB 174 / 174 / 174	RGB 165 / 95 / 233	RGB 31 / 199 / 146		RGB 237 / 108 / 83	RGB 207 / 233 / 0
HEX #AEAEAE	HEX #A55FE9	HEX #1FC792		HEX #ED6C53	HEX #CFE900
СМҮК 33 / 26 / 27 / 00	CMYK 51 / 69 / 0 / 0	СМҮК 70 / 0 / 59 / 0		CMYK 2 / 72 / 70 / 0	CMYK 24 / 0 / 100 / 0
PMS Cool Gray 3 C	PMS 265 C	PMS 3385 C		PMS 7416 C	PMS 381 C
Off-Black	Eggplant	Forest		Wine	Earth
RGB 28 / 28 / 28	RGB 72 / 20 / 99	RGB 11 / 53 / 39		RGB 128 / 16 / 18	RGB 76 / 66 / 11
HEX #1C1C1C	HEX #481463	HEX #0B3527		HEX #801012	HEX #4C420B
CMYK 72 / 66 / 65 / 77	CMYK 84 / 100 / 27 / 21	CMYK 86 / 50 / 77 / 63		CMYK 29 / 100 / 100 / 37	CMYK 56 / 56 / 100 / 50
PMS Black 3 C	PMS 2617 C	PMS 5535 C		PMS 1815 C	PMS 449 C
1) Minimal	(2) Branded	(4) Polished	(6) Approachable	(3) Expressive	(5) Calm
_					

Typography Overview

Our system is based on two typefaces; National Compressed and Neue Haas. It also uses decorative handwriting very sparingly to add visual interest. When choosing a specific typeface, keep these principles in mind:

 \rightarrow Display Typeface: National Compressed We use this typeface occasionally for inspirational messaging and only with headlines. We use it for short and bold statements, in places where we want to capture people's attention in a positive way.

 \rightarrow Primary Typeface: Neue Haas We use Neue Haas in most of our communication as a headline and as body. Disclaimer copy should be set in Neue Haas too.

\rightarrow Decorative Handwriting

Our handwritten type represents the voice of our customers. It is meant to be used sparingly as a flourish.

Display Typeface:

FALL 2022

NATIONAL 2 Compressed Bold

Primary Typeface:

Neue Haas Grotesk Text Roman

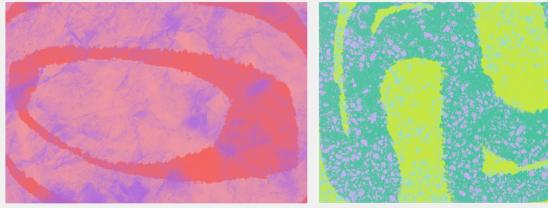
Decorative Handwriting:

DEVORATIVE HANDWRITING IN DIFFERENT STYVES

Patterns Overview

Patterns act as secondary graphics. They are used as a background layer to add texture to our compositions.

Our patterns derive from traditional symbols of wealth: marble, terrazzo, ornaments and dollar bills. The textures found on these materials become an abstracted piece of graphic art when we duotone them and add container shapes.



Example 1

Example 2





Example 3

Example 4

FALL 2022

Photography Overview and Principles

Our photography style is natural and effortless. It should feel documented—slices of life depicting customers doing everyday familiar activities.

Under special circumstances our core photography style can subtly evolve to best achieve the specific goals of a campaign or a new product launch.

*There are six main principles we should keep in mind when sourcing and creating photography.



*Theme Themes should center around everyday, authentic and candid scenes. They should feel like slices of life— small moments that tell a bigger story.



*Location Most photographs should be set at home or in familiar urban environments.



*Composition Compositions should feel considered but allow for imperfection. They should feel documented, in the moment, not too thought out or staged. They should feel clean, not too busy.



*Emotions Whatever the emotion might be, it should always feel natural. Most of the time, the subjects shouldn't be posing, but rather caught in the moment. There should be an overall sense of optimism.



*Lighting All photographs should have warm natural lighting, not forced. The colors shouldn't feel edited.



*People

It's important that the photography is inclusive and shows a wide variety of people from all backgrounds. It should feel human and relatable. FALL 2022

Illustration Overview

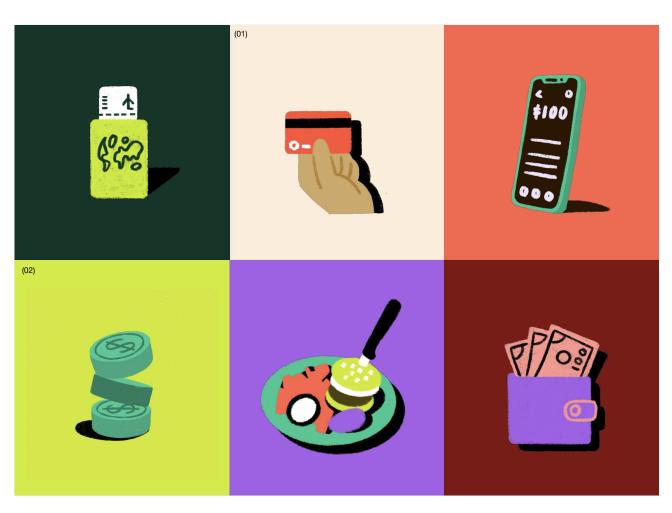
Our illustration style is handmade and organic, layered and textured. It is rooted in realistic perspective and dimensions, reinterpreting everyday objects through our own lens and infusing everyday objects with vibrant colors and energy.

(01) Skin tones can be drawn out of a specific skin tone color palette.

Subjects should be limited to objects or hands, rather than full human representations.

(02) Illustrations should be animated frame by frame to maintain an authentic tactile quality.

*Assets are linked in page 35.



Iconography Set →Showcase

Icons are more than decoration. They are used to anchor small bits of information or to represent a simplified subject matter. Not sure when or where to use icons? Ask a designer for help.

Our icons are built on a consistent grid. They are designed to clearly convey a sense of trust and precision. In essence, our icons are based on very simple geometric shapes: squares, circles and diagonal lines are what makes their basic structure. They use contrast between rounded and straight terminals to relate back to our typographic pairings. Varo's icon should strike a good balance between reductive and legible.





OG BRAND ASSETS

FALL 2022

→ Bain research, full version

- → <u>Visual guidelines, full version</u>
- → <u>Voice guidelines, full version</u>
- → Visual assets
 - Logos Illustrations Icons Photography, coming soon Fonts
- → Contact <u>designteam@varomoney.com</u> for any questions

Varo Brand Book. August 2022. Private and Confidential.

Please note that many of the illustrations or photographic images used in these guidelines are not owned or licensed by Varo, and are intended only to illustrate the brand mechanics.

Always ensure that you have the approval of the appropriate copyright owners before using an illustration or photographic image in a Varo communication.

If you are having trouble with anything in this guide, you are missing brand elements from the Brand Package, or you are unsure if your communication best represents the Varo brand, please contact the Varo design teams.